



## Tunku Dato' Seri Mahmood Fawzy Tunku Muhiyiddin

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Tunku Dato' Seri Mahmood Fawzy is a distinguished independent non-executive director and former C-suite executive with over 15 years of board experience spanning financial services, aviation, energy, infrastructure, and telecommunications. Known for his strategic oversight, financial stewardship, and governance acumen, he has played pivotal roles in driving mergers and acquisitions, international expansion, restructuring, and turnaround efforts. His ability to provide independent, informed perspectives helps boards make decisions that enhance shareholder value and organizational resilience.

### Highlights

**Turnaround & Restructuring:** As Chairman of AirAsia X Berhad, he successfully led the company through a financial turnaround, securing private placement and returning the airline to profitability, ultimately helping it emerge from the PN17 status under Bursa Malaysia's classification.

**Merger Integration:** Directed the post-acquisition integration of Istanbul Sabiha Gökçen Airport into Malaysia Airports Holdings Berhad, and led the integration of Packet One Sdn Bhd into Telekom Malaysia Berhad—both resulting in strengthened operational performance and synergy realization.

**Crisis & Stakeholder Management:** Led Telekom Malaysia's internal response to U.S. Department of Justice and SEC sanctions involving Alcatel Lucent, working in coordination with Axiata Berhad and regulatory authorities.

### Career background

He currently serves as Chairman of EdgePoint Malaysia Holdings Sdn Bhd, Senior Independent Non-Executive Director of HSBC Bank Malaysia Berhad, and as an Independent Director on the boards of AIA General Berhad and Hong Leong Asset Management Berhad. He also advises the UKM Graduate School of Business as an Industry Advisor.

Previously, he has chaired and served on the boards of several prominent organisations including Deutsche Bank Malaysia Bhd, AirAsia X Berhad, Hong Leong Assurance Berhad and Hong Leong MSIG Takaful Berhad, Telekom Malaysia Bhd, Malaysia Airports Holdings Bhd, and SapuraKencana Petroleum Bhd and Energy Africa Ltd. He was also a panel member at Urusharta Jamaah and Chairman of the Financial Services Professional Board.

Tunku Mahmood's earlier executive career includes senior leadership roles at Khazanah Nasional Berhad, Engen Petroleum Ltd (South Africa), and PricewaterhouseCoopers. His leadership has been instrumental in corporate turnarounds, post-merger integrations, crisis navigation, and regulatory engagement.

He holds an MBA from the University of Warwick, a BA (Hons) in Business Studies from the University of Westminster, and a Diploma in Marketing from the Chartered Institute of Marketing. He is a Fellow of the Chartered Institute of Management Accountants (FCMA) and a member of the Institute of Public Accountants (MIPA).